

Annual Engagement Policy Implementation Statement (to 05 04 2021)

Paper Converting Machine Company LTD Staff Pension Plan

1. Introduction

This Engagement Policy Implementation Statement ('the Statement') sets out how, and the extent to which, the Engagement Policy in the Statement of Investment Principles ('SIP') produced by the Trustees has been followed during the year to 5 April 2021. This statement has been produced in accordance with The Pension Protection Fund (Pensionable Service) and Occupational Pension Schemes (Investment and Disclosure) (Amendment and Modification) Regulations 2018 and the subsequent amendment in The Occupational Pension Schemes (Investment and Disclosure) (Amendment) Regulations 2019, which transposes the EU Shareholder Rights Directive (SRD II) into UK law.

Section 2 of this Statement provides detail of the actions taken by the Trustees to meet the Plan's engagement policies set out in the SIP over the year. Section 3 describes the voting behaviour on behalf of the Trustees along with the relevant statistics over the year.

By adopting Mercer's Dynamic De-Risking Solution, Mercer Limited (Mercer) in the UK has been appointed as discretionary investment manager by the Trustees. Pursuant to that appointment, Plan monies are invested in Mercer Funds, which are collective investment vehicles, managed by Mercer Global Investments Europe Limited (MGIE).

2. Policy on ESG, Stewardship and Climate Change

The Plan's SIP includes the Trustees' policy on Environmental, Social and Governance ('ESG') factors, stewardship and climate change. This policy sets out the Trustees' beliefs on ESG and climate change and the processes followed by the Trustees in relation to voting rights and stewardship.

In order to establish the Trustees' beliefs and produce the policy in the SIP, the Trustees has received training provided by their investment consultant, Mercer, on responsible investment which covered ESG factors, stewardship, climate change and the approach undertaken by Mercer and MGIE in June 2020.

Policy Updates

- The Trustees consider how ESG, climate change and stewardship is integrated within Mercer's, and MGIE's, investment processes and those of the underlying asset managers in the monitoring process. Mercer, and MGIE, have provided reporting to the Trustees on a regular basis.
- The Mercer [Sustainability Policy](#) is reviewed by Mercer regularly and available for the Trustees to review. In August 2020 the Stewardship section was updated to reflect an enhanced approach to monitoring both voting and engagement as well as the Exclusions section to include the implementation of certain exclusions across passive funds from 1 October 2020. In March 2021 there was a further update in relation to sustainability-related disclosures in the financial services sector ("SFDR") implementation.

- In line with the requirements of the EU Shareholder Rights Directive II, Mercer have implemented a standalone [Engagement Policy](#) to specifically address the requirements of the directive.

Climate Change Reporting and Carbon Footprinting

- Mercer undertake climate scenario modeling and stress testing on the Mercer multi sector funds used by the Plan on an annual basis, in line with the Task Force on Climate Related Financial Disclosures (TCFD) recommendations, with the latest review as at 31 March 2020. The results of the climate scenario modelling and carbon footprinting are within the [TCFD compliant Climate Change Management Report](#). The findings of the modelling are integrated into the asset allocation and portfolio construction decisions, with portfolios increasingly aligned with a 2°C scenario, where consistent with investment objectives and for consistency with the Paris Agreement on Climate Change.

ESG Rating Review

- ESG ratings assigned by Mercer (and its affiliates') global manager research team, are included in the investment performance reports produced by Mercer on a quarterly basis and reviewed by the Trustees. ESG ratings are reviewed by MGIE during quarterly monitoring processes, with a more comprehensive review performed annually - which seeks evidence of positive momentum on ESG integration. Since Q3 2020, the quarterly performance report has included the Mercer funds overall ESG rating compared to the appropriate universe of strategies in Mercer's global investment manager database.
- As at 31 December 2020 the Trustees noted that 95% of Mercer Funds now have an ESG rating equal to or above their asset class universe, a 10% improvement on 2019.

Update to Exclusions

- As an overarching principle, Mercer and MGIE, as the Trustees' discretionary investment manager, prefer an approach of positive engagement rather than negative divestment. However Mercer and MGIE recognises that there are a number of cases in which investors deem it unacceptable to profit from certain areas and therefore exclusions will be appropriate.
- Controversial and civilian weapons, and tobacco are excluded from active equity and fixed income funds. From 1 October 2020, the controversial weapons screen was extended to passive equity funds. The Mercer sustainable themed funds have additional exclusions, for example covering gambling, alcohol, adult entertainment and fossil fuels.
- In addition, Mercer and MGIE monitors for high-severity breaches of the UN Global Compact (UNGC) Principles that relate to human rights, environmental and corruption issues.

Sustainably themed investments

- An allocation to Passive Sustainable Equities is indirectly made by the Plan through its allocation to the Mercer Diversified Growth Fund.

- A detailed standalone report sustainability monitoring report is produced for the Sustainable Global Equity passive fund on a semi-annual basis, including a more granular breakdown of the fund against ESG metrics, for example the UN Sustainability Development Goals..

Diversity

- From 31 December 2020, Gender diversity statistics have also been included in the quarterly reporting for the Mercer equity funds and this is being built into a broader investment policy.

3. Voting Activity

The Trustees' investments take the form of shares or units in the Mercer Funds. Any voting rights that do apply with respect to the underlying investments attached to the Mercer Funds are, ultimately, delegated to the third party investment managers appointed by MGIE. MGIE accepts that managers may have detailed knowledge of both the governance and the operations of the investee companies and has therefore enabled managers to vote based on their own proxy-voting execution policy, and taking account of current best practice including the UK Corporate Governance Code and the UK Stewardship Code. As such the Trustees do not use the direct services of a proxy voter.

The MGIE Engagement Policy outlines this framework.

Set out below is a summary of voting activity for the year to 31 March 2021 relating to the relevant Mercer Funds.

- **Voting:** As part of the monitoring of managers' approaches to voting, MGIE assesses how active managers are voting against management and seeks to obtain the rationale behind voting activities, particularly in cases where split votes may occur (where managers note in different ways for the same proposal). MGIE portfolio managers will use these results to inform their engagements with managers on their voting activities.

The statistics set out in the table below are drawn from the Glass Lewis voting system (via Mercer's custodian). Typically, votes exercised against management can indicate a thoughtful and active approach. This is particularly visible where votes have been exercised to escalate engagement objectives. The expectation is for all shares to be voted.

"Unvoted" reflects instances where managers have not actioned a vote – these are specific areas where MGIE will follow up to ensure managers have appropriate systems in place to ensure all votes are actioned.

"Other" reflects instances where managers have withheld votes in Power of Attorney markets, share blocking markets or where conflicts of interest may be present.

- **Significant Votes:** Mercer Investment Solutions has based its definition of significant votes on its Global Engagement Priorities, based on its Beliefs, Materiality and Impact ("BMI") Framework. This is summarised in the Engagement Section of the MGIE Sustainability Policy. In order to capture this in the

monitoring and reporting of managers voting activities, significant votes focus on proposals covering these priority areas, with specific focus placed on shareholder proposals (“SHP”) relating to these priority areas and taking into account the size of holding across funds.

Voting Activity Summary 1 April 2020 to 31 March 2021

Fund	Total Proposals	Voted 'For'	Voted 'Against'	Abstained from voting	Unvoted	Other	For Management	Against Management	Use of Proxy Advisor
Mercer Eurozone Equity	4,810	83%	13%	2%	1%	0%	85%	15%	Yes*
Mercer Passive Emerging Market Equity	49,136	84%	12%	2%	1%	0%	87%	13%	Yes
Mercer Passive Global Listed Infrastructure UCITS CCF	3,741	78%	17%	3%	1%	1%	82%	18%	Yes
Mercer Passive Global REITs	2,892	83%	13%	0%	0%	4%	83%	17%	Yes
Mercer Passive Global Small Cap Equity	44,649	75%	14%	0%	8%	3%	82%	18%	Yes
Mercer Passive Low Volatility Equity UCITS CCF	4,509	79%	15%	0%	4%	2%	80%	20%	Yes
Mercer Passive Sustainable Global Equity UCITS CCF	14,800	80%	16%	0%	1%	2%	81%	19%	No

*Proxy advisor not used by at least one underlying manager of the fund.

Example Summary of Significant Votes 1 April 2020 to 31 March 2021

Fund	Shareholder Proposal (“SHP”)	Issuer	Vote Decision
Mercer Passive Global Listed Infrastructure UCITS CCF	Shareholder Proposal Regarding Amending the Byelaws Concerning the Presentation of Climate Transition Reporting	Aena S.M.E. S.A.	For
	Shareholder Proposal Regarding Report on Climate-related Activities	Xcel Energy, Inc.	Against
	Shareholder Proposal Regarding Environmental Expertise on Board	MGE Energy, Inc.	Against
	Shareholder Proposal Regarding Environmentally Friendly Technology	Hokkaido Electric Power Co. Inc	Against
	Shareholder Proposal Regarding Restriction on Investment in the Japan Atomic Power Company	Chubu Electric Power Co Inc	Against
	Shareholder Proposal Regarding Tritium Contamination Investigation Committee	Kyushu Electric Power Co. Inc	Against
Mercer Passive Global Small Cap Equity UCITS CCF	Shareholder Proposal Regarding Linking Compensation to ESG Criteria	SNC - Lavalin Group Inc.	For
	Shareholder Proposal Regarding Deforestation and GHG Emissions Report	Bloomin Brands Inc	For
	Shareholder Proposal Regarding Report on Reduction of Water Pollution	Pilgrim`s Pride Corp.	For

	Shareholder Proposal Regarding Board Diversity Report	National Healthcare Corp.	For
	Shareholder Proposal Regarding Environmentally Friendly Technology	Hokkaido Electric Power Co. Inc	Against
Mercer Passive Low Volatility Equity	Shareholder Proposal Regarding Greenhouse Gas Targets	Toronto Dominion Bank	Against
	Shareholder Proposal Regarding Formation of Climate Change Committee	Chevron Corp.	For
	Shareholder Proposal Regarding Diversity and Inclusion Report	Procter & Gamble Co.	For
	Shareholder Proposal Regarding Lobbying Activity Alignment with the Paris Agreement	Chevron Corp.	For
	Shareholder Proposal Regarding Report on Response to Opioid Epidemic	Johnson & Johnson	For
	Shareholder Proposal Regarding Report on Sugar and Public Health	McDonald's Corp & Pepsico Inc.	For
Mercer Passive Sustainable Global Equity UCITS CCF	Shareholder Proposal Regarding Median Gender and Racial Pay Equity Report	Bank Of New York Mellon Corp	For
	Shareholder Proposal Regarding Linking Compensation to ESG Criteria	Saputo Inc	For
	Shareholder Proposal Regarding Aligning GHG Reductions with Paris Agreement	JPMorgan Chase & Co.	For
	Shareholder Proposal Regarding Deforestation and Climate Impact Report	Yum Brands Inc.	For
	Shareholder Proposal Regarding Reducing Investments and Underwriting Exposure to Fossil Fuel Assets	QBE Insurance Group	For
	Shareholder Proposal Regarding Diversity and Pay Data Reporting	Charles Schwab Corp.	For
	Shareholder Proposal Regarding Report on Response to Opioid Epidemic	Johnson & Johnson	For
	Shareholder Proposal Regarding Report on Sugar and Public Health	McDonald's Corp & Pepsico Inc.	Against
	Shareholder Proposal Regarding Health Risks of Tobacco Sales During COVID-19	Walgreens Boots Alliance Inc	Against